



March 31, 2011

Reference: Ms. Melissa Kemp, President

To Whom It May Concern,

I know Melissa through our mutual involvement with the U.S. Green Building Council (USGBC), a non-profit organization that works to transform the market by encouraging and enabling green buildings.

During my term as the vice-chair for our local USGBC chapter, Melissa was our chapter growth consultant, assigned with the task of developing our chapter's board members, clarifying the chapter's tasks, and steering the growth of the chapter. A key asset that Melissa displayed during her involvement with our chapter was her ability to simplify sky-level challenges into five foot barriers with concepts anyone can understand.

Melissa and I have attended other USGBC events and conferences during the last few years, and I always find in her with a readiness to listen, assist, and offer advice, all while with an energetic smile.

Should you have any questions about Melissa, please feel free to contact me at the numbers below.

Respectfully,

A handwritten signature in blue ink that reads "Carlos E. Arguijo". The signature is written in a cursive style.

Carlos E. Arguijo, P.E.  
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